

MINUTES

UNIVERSITY OF SOUTHERN INDIANA BOARD OF TRUSTEES

January 13, 2011

The University of Southern Indiana Board of Trustees met in regular session on Thursday, January 13, 2011, at the Indianapolis Marriott Downtown in Indianapolis, Indiana. Present were Chair John M. Dunn and Trustees Ira G. Boots, W. Harold Calloway, Jeffrey L. Knight, '73, Amy MacDonell, Lauren K. Raikes '11, Steven J. Schenck '72, and Ted C. Ziemer Jr. Trustee Ronald D. Romain was absent. Also in attendance were President Linda L. M. Bennett; Provost Ronald S. Rochon; Vice President for Finance and Administration Mark Rozewski; Vice President for Government and University Relations Cynthia S. Brinker; Faculty Senate Chair Adrian P. Gentle; and Student Government Association President Hope Fussner '11. Mr. Dunn left the meeting at 10:45 a.m. and Vice Chair Ziemer chaired the remainder of the meeting. Mr. Knight left the meeting at 10:50 a.m.

Mr. Dunn called the meeting to order at 8:45 a.m.

SECTION I – GENERAL AND ACADEMIC MATTERS

A. APPROVAL OF MINUTES OF NOVEMBER 4, 2010, MEETING

On a motion by Mr. Ziemer, seconded by Mr. Schenck, the minutes of the November 4, 2010, meeting of the Board of Trustees were approved.

B. ESTABLISHMENT OF NEXT MEETING DATE, TIME, LOCATION

Mr. Dunn called on Vice President Brinker, who announced the next meeting of the Board of Trustees is scheduled for Thursday, March 3, 2011, on campus. The meeting time is yet to be decided, but will be scheduled prior to the grand opening of the University Center Expansion Project, which begins at 2:30 p.m. on March 3. Ms. Brinker encouraged the Trustees to participate in the event.

C. PRESIDENT'S REPORT

President Bennett reported she recently presented the University's budget request to the House Ways and Means Committee. She will keep the Trustees informed as the budget process continues.

In mid-December, President Bennett and other USI staff attended a second hearing with the NCAA Division II Committee on Infractions to review infractions in the men's basketball program in 2008-2009. President Bennett reported she anticipates the process will be concluded soon.

Dr. Bennett referred the Trustees to a data dashboard prepared by the Office of Planning, Research, and Assessment, a faculty profile comparing USI faculty today to the faculty 10 years ago. She highlighted the increase in full-time faculty across the colleges and a decrease in four colleges in the proportion of part-time faculty. She noted the relative youth of USI faculty as evidenced by the increase in tenure-track faculty and percentages in the assistant and associate ranks. She noted the value of the mix of experience and youth within the faculty. She discussed the importance of contract faculty, many of whom have served USI many years, and she reported on increased scholarly effort by faculty. The average teaching load of USI faculty makes scholarly effort a challenge, yet the increase in grants awarded for research is significant.

President Bennett was pleased to report USI was one of ten U.S. institutions selected for a partnership in China from International Academic Partnership Programs through a program funded by the U.S. Department of Education's Fund for the Improvement of Postsecondary Education. The program seeks to increase the number of international partnerships between higher education institutions in the U.S. and those in China.

Dr. Bennett asked Faculty Senate Chair Adrian Gentle for a report. Professor Gentle reported the Faculty Academic Affairs Committee recommended continuation of the requirement for a faculty member to hold the

rank of assistant professor for four years before becoming eligible for promotion to full professor. The Senate endorsed the recommendation instead of adopting a proposed change to a six-year minimum. The ad hoc Committee on Faculty Workload is studying the student growth rate compared to that of the faculty over the last decade. The study considers several indicators of productivity, including the average number of credit hours taught per faculty member and student-to-professor ratios. To contextualize its results, the committee is developing a comprehensive list of peer institutions, both actual and aspirational, for the basis of a consistent comparison group for all University offices.

Hope Fussner, president of the Student Government Association, reviewed SGA-sponsored events during the fall semester. She reported the SGA Executive Board met with Provost Rochon and Vice President Rozewski at the end of the semester to discuss student concerns. SGA will hold a retreat in January to review its goals and make plans for the future. Its members will travel to Indianapolis for USI Day at the State House in March and will participate in an exchange event with the student government association at Indiana University-Purdue University Indianapolis.

President Bennett shared information and encouraged discussion about the changing USI student body and USI's identity as an institution of opportunity in the region and state. She recalled most of the Trustees attended the Trustees Academy sponsored by the Indiana Commission for Higher Education (ICHE) in August 2010, where the clear message from ICHE was that public institutions are inefficient and not productive. (Productivity is defined as granting degrees – particularly granting degrees in four and no more than six years. In addition, the governor encourages the development of three-year degrees.) Another message shared at the Trustees Academy was that the biggest problem was "administrative bloat," a charge President Bennett does not believe applies to USI. She noted since 2005, USI has hired 45.5 new instructional positions and 24 new administrative staff. Of the 24 administrative staff, five positions were promotions of hourly support staff to administrative positions. Among the new administrative positions were those essential to the mission of the University -- the ADA coordinator (a position requested by the Faculty Senate), the director for the Center for Applied Research (crucial to our outreach and engagement mission), and the admissions transfer coordinator stationed at Ivy Tech Community College in Evansville (key to increasing transfers of Ivy Tech students to USI). These are examples of how simplistic the "administrative bloat" charge may be. The priority at USI has been and remains the increase of full-time faculty.

The Trustees Academy was followed by a study released in October by ICHE. Conducted by the National Center for Higher Education Management Systems (NCHEMS), the report echoed the charge that Indiana's public institutions of higher education were not sufficiently productive as measured by graduation rates and number of degrees granted. The report compared Indiana institutions with a cluster of peer institutions selected by the Commission. Dr. Bennett noted these highlights of the report:

- While we know we need to work on USI graduation rates, we also know the most powerful predictors of graduation are characteristics the students bring when they begin (family income, high school GPA, gender, and socio-economic status). A major goal of the Strategic Plan is to help students focus sooner and complete degrees in a more timely manner.
- The NCHEMS Report recognized USI as first among its peers in the success of students garnering a degree, considering the ACT scores of those students when starting college and the resources the University has to spend on the educational mission.
- USI has had success in increasing the number of degrees granted. In the past decade, we have increased the number of degrees granted by more than 38 percent.
- The NCHEMS Report ends with suggestions for increasing productivity, all of which USI had begun before this focus by the Commission. On some initiatives, USI has several years of experience and success (summer enrollments, living-learning communities, dual credit, and increasing opportunities for online learning.)

Dr. Bennett noted the University's approach has been to learn from the data generated from each report and to use those data to take next steps. She told the Trustees that recent meetings of the President's Council focused on students and what services USI can improve or add to help students be successful. She noted she expects every department in the University to work toward three priorities: 1) increase the number of full-time faculty; 2) increase support to student services, especially those related to degree attainment; and 3) maintain and monitor compensation levels of faculty and staff.

Dr. Bennett remarked that the University is using new data to understand its students in ways it has not before. Data are helpful in understanding the admissions process, but USI is not an "admit by formula" university. We remember each student is different and each brings to campus a different set of skills and needs. The 2011 student body has very different characteristics from that of the 1985 student body, and it is becoming even more diverse in race, ethnicity, social class, region, and nationality. President Bennett noted a presentation later in the agenda will describe a marketing study by Sodexo and The Nielsen Company that may affect how we market USI to the students of tomorrow.

She closed her remarks by noting USI is well-positioned in the current political climate. Every department on campus is aware of the priorities as the University begins its annual public budget hearing process. Units have been instructed that any budget request must be tied to a goal(s) in the Strategic Plan.

Following discussion about state priorities and campus initiatives to increase student success toward degree attainment, the Board requested a forecast of results expected from the initiatives.

D. REPORT ON THE INDIANA GENERAL ASSEMBLY

Mr. Dunn called on Vice President Brinker for a report on the 2011 session of the Indiana General Assembly. Ms. Brinker referred the Trustees to Exhibits I-A and I-B and reviewed Exhibit I-B, a comparison of the University's operating and capital budget requests and the recommendations of the Indiana Commission for Higher Education to the State Budget Committee. She noted the governor's budget recommendations are not yet available.

Ms. Brinker reported the first priority of the Commission was to make recommendations using seven formula-driven outcomes-based performance incentives. To fund these incentives, it was necessary to make across-the-board operating budget reductions to meet the desired funding recommendations and not exceed the spending levels of the 2010-2011 operating budget. The Commission targeted five percent of total operating dollars to fund the initiatives. In order to generate \$61.4 million each year of the biennium to fund the formulas, operating budgets of each institution were reduced by five percent. The reallocated dollars were then used to fund the performance formulas to institutions that perform well in the funding formulas.

Vice President Brinker reviewed the following funding incentives included in the ICHE operating budget recommendation:

- Successful Completion of Credit Hours
- Dual Credit Successful Completion of Credit Hours
- Change in Degrees Attained
- On-Time Degree Completion
- Low Income Degree Completion
- Early College Successful Completion of Credit Hours
- Research Incentive

Instead of using the funding levels included in the budget request guidelines, the Commission weighted the formulas and distributed the funding based on its priorities:

- Total degree attainment change – 60% - \$36.9 million
- Total completion of credit hours – 25% - \$15.4 million
- Research Incentive – 15% - \$9.2 million

Vice President Brinker compared the University's 2011-2013 budget request with the recommendation of ICHE (outlined in Exhibit I-B), which includes an across-the-board appropriation reduction.

President Bennett voiced concern about the across-the-board reduction because of USI's history of funding. She noted an across-the-board reduction affects USI more than it does other institutions which have more resource streams, and allows USI to fall further behind other institutions in funding comparisons.

Vice President Brinker reported the Commission recommended funding of \$1.2 million in repair and rehabilitation funding compared to the University's request of \$2.4 million.

The Commission recommended no new capital projects in 2011-2013. Ms. Brinker reported the fee replacement for the USI teaching theatre project is included in the Commission's recommendation (one of six projects included in the recommended budget).

The Commission recommended a 15 percent decrease in the appropriations for all line items, which includes funding for Historic New Harmony. The recommendation is to use the savings to fund the Repair and Rehabilitation formula.

Ms. Brinker reported additional changes are expected when the governor's budget is presented (later on January 13, 2011). She concluded her report by noting she will follow the wide range of bills which could impact higher education and will update the Trustees throughout the legislative session.

E. APPROVAL OF CONFLICT OF INTEREST STATEMENTS

Mr. Dunn called on Vice President Rozewski to review the Conflict of Interest Statements in Exhibit I-C. Mr. Rozewski recommended approval of the statements provided by University trustees and staff. He noted that following approval, the Possible Conflict of Interest Disclosure Statements filed for 2011 will be forwarded to the State Board of Accounts.

On a motion by Mr. Knight, seconded by Mr. Schenck, the Possible Conflict of Interest Disclosures in Exhibit I-C were approved.

F. REPORT ON THE PROCESS OF ADMISSION

Mr. Dunn called on President Bennett for a report on the process of admission at USI. Dr. Bennett noted a significant benefit of the staff reorganization in 2010 is the assignment of the Office of Admission to report directly to the president. Adding the director of admission to the President's Council has provided the Council with immediate and valuable information about the recruitment of students.

Dr. Bennett introduced Director of Admission Eric Otto, who referred the Trustees to a handout titled *USI Office of Admission: Communication Flow*. He reviewed the process followed by the Office of Admission when a student applies to the University – from the potential student's first inquiry to a post-acceptance program. He described the Inquiry Program, which consists of communication with potential students through direct mail, the USI web site, advertising, publications, high school visits, Facebook, and other means. The Pre-Application Program includes more communication with the student and parents, information about specific opportunities at USI, invitations to Southern Hospitality Days, phone calls, and personal contacts. The Post-Acceptance Program includes acceptance, financial aid, housing, and scholarship information, and orientation, advising, and registration.

Mr. Otto referred the Trustees to a handout titled *Admission to the University of Southern Indiana*, and described the criteria for admission of:

- traditional first-time freshmen;
- non-traditional first-time freshmen;
- traditional transfer students;
- special non-degree students; and
- international freshmen and transfer students.

He reported that conditionally-admitted students are limited to five percent of enrolled students. Students who do not meet USI's criteria are referred to Ivy Tech Community College for remedial classes and often transfer later to USI to complete a four-year degree. A USI assistant director of admission is housed at Ivy Tech Community College Southwest to assist students in planning their transfer to USI.

G. REPORT ON STUDENT PROFILE

Mr. Dunn called on Vice President Rozewski, who noted campus food venues relate to two goals in the Strategic Plan -- to become a 24 x 7 campus and to preserve and nurture our campus community. He reported on a new venue, Red Mango, to be added soon in the Forum Wing of the Wright Administration Building; the opening of two restaurants in the University Center Expansion project; and a Simply to Go in the Recreation Fitness and Wellness Center. Mr. Rozewski introduced Sodexo's Senior Director of Marketing Ron Ralston to report findings of a study to determine more about USI students and what they like to eat.

Mr. Ralston reported on a Customer Insight Qualification (CIQ) Overview, a report from Sodexo in cooperation with The Nielsen Company. Using USI student permanent home addresses, Nielsen utilized zip+4 to analyze USI students' lifestyles, preferences in dining and shopping, and ability to spend. Mr. Ralston reported the results by describing market segments and brands that will likely appeal to each segment.

Mr. Ralston noted the results may benefit USI not only in selecting and evaluating dining options, but in refining the recruitment process and prospect definition. Nielsen provides opportunities to tailor marketing messages for each group of prospects. He described how direct mail for recruitment can be targeted to the best match of students, high schools, and households.

SECTION II – FINANCIAL MATTERS

A. REPORT OF CONSTRUCTION CHANGE ORDERS ISSUED BY THE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION

Mr. Ziemer called on Vice President Rozewski to report on construction change orders. Mr. Rozewski referred the Trustees to the change orders listed in Exhibit II-A, none of which require Board approval.

B. REPORT ON CURRENT CONSTRUCTION PROJECTS

Mr. Ziemer called on Vice President Rozewski who introduced Director of Facilities Operations and Planning Steve Helfrich for a report of current construction projects. Mr. Helfrich noted completion of the bike path project and reported the last phase of the bike path will be funded by Vanderburgh County and will connect the USI paths to Burdette Park.

The Business and Engineering Center is open and classes are meeting in the building, but there is a delay in the installation of the engineering laboratory casework. The remaining casework will be installed in approximately two months, which will complete the project. The University Center project is nearly complete. Mr. Helfrich reported a plan to move staff into offices in the new facility around February 1, 2011. Renovation work at Innovation Pointe in downtown Evansville is complete. The project included an office, conference room, and classroom at the facility. Work is nearly complete on improvements to the third level of the Orr Center east faculty offices area. The English Department will move from the Liberal Arts Center to the Orr Center in spring 2011.

Mr. Helfrich reported on three projects in the design phase. The Teaching Theatre design is complete and the project is ready to bid when authorization is received from the State. The Advanced Manufacturing Teaching Facility project design is complete. The project will construct a new building for the Engineering Department for instruction in the latest methods of metal, wood, and plastics machining and manufacturing. The building will be equipped with \$2 million in state-of-the-art equipment. The third and final renovation project in the Science Center will renovate the lower level faculty offices, reception area, and labs for the Biology Department.

Exhibit II-B includes a summary of the cost and funding sources for each project.

There being no further business, the meeting adjourned at 11:10 a.m.

Respectfully submitted,

Amy MacDonell
Secretary

**UNIVERSITY OF SOUTHERN INDIANA
BIENNIAL BUDGET 2011-2013
OPERATING BUDGET REQUEST SUMMARY/COMPARISON**

	2011-12		2012-13	
	Request	Commission for Higher Education Recommendation	Request	Commission for Higher Education Recommendation
<u>EXPENDITURES</u>				
Expenditure Base	86,170,595	86,170,595	89,866,685	86,847,549
Base Adjustments				
A. Successfully Completed Credit Hours (SCCH)	2,459,050	324,825	0	0
B. Dual Credit SCCH	336,600	65,250	0	0
C. Change in Degree Completion	645,000	1,180,775	0	0
D. On-Time Degree Completion	35,440	750,589	0	0
E. Low Income Degree Completion	220,000	751,456	0	0
F. Across the Board Appropriation Reduction	0	(2,395,941) a	0	0
Subtotal Base Adjustments	3,696,090	676,954	0	0
Debt Service	1,027,093	1,012,647	1,299,172	1,950
Reallocation of Student Fees	(1,027,093)	(1,012,647)	(1,299,172)	(1,950)
Subtotal Debt Service	0	0	0	0
Total Expenditure Base	89,866,685	86,847,549	89,866,685	86,847,549
Percent Change	4.3%	0.8%	0.0%	0.0%
Maintenance for Current Programs				
A. Personal Services	0	0	0	0
B. Supplies & Expense	0	0	0	0
C. Student Aid	0	0	0	0
Subtotal Maintenance for Current Programs	0 b	0	0 b	0
Quality Improvement	0	0	0	0
Total Budget Increases	3,696,090	676,954	0	0
Total Expenditure Request	89,866,685	86,847,549	89,866,685	86,847,549
Percent Change	4.3%	0.8%	0.0%	0.0%
<u>REVENUE</u>				
Student Fee Base	35,878,711	35,878,711	34,851,618	34,866,064
Fee Increase	0 c	0	0 c	0
Transfer to Debt Service	(1,027,093)	(1,012,647)	(1,299,172)	(1,950)
Total Student Fees	34,851,618	34,866,064	33,552,446	34,864,114
Operating Appropriation Base	39,172,365	39,172,365	42,868,455	39,849,319
Appropriation Increase	3,696,090	676,954	0	0
Total Operating Appropriation	42,868,455	39,849,319	42,868,455	39,849,319
Percent Change	9.4%	1.7%	0.0%	0.0%
Fee Replacement Appropriation Base	11,119,519	11,119,519	12,146,612	12,132,166
Fee Replacement Change	1,027,093	1,012,647	1,299,172	1,950
Total Fee Replacement Appropriation	12,146,612	12,132,166	13,445,784	12,134,116
Total State Appropriation	55,015,067	51,981,485	56,314,239	51,983,435
Percent Change	9.4%	3.4%	2.4%	0.0%
Total Revenue Request	89,866,685	86,847,549	89,866,685	86,847,549

a 6.116% of FY11 Operating Appropriation Base (includes 5% of FY11 Operating Appropriation Base to fund Performance Funding Formula plus 1.116% of FY11 Operating Appropriation Base to restore 2011 \$13.7 million operating reduction)
b 0% increase on Expenditure Base per instructions
c 0% increase on Gross Student Fee Base per instructions

**UNIVERSITY OF SOUTHERN INDIANA
BIENNIAL BUDGET 2011-2013
COMPARISON OF REQUEST FOR BUDGET INCREASES
WITH INDIANA COMMISSION FOR HIGHER EDUCATION**

OPERATING BUDGET	<u>2011-12</u>		<u>2012-13</u>	
	<u>Request</u>	<u>Commission for Higher Education Recommendation</u>	<u>Request</u>	<u>Commission for Higher Education Recommendation</u>
Base Adjustments				
Successfully Completed Credit Hours (SCCH)	2,459,050	324,825	0	0
Dual Credit SCCH	336,600	65,250	0	0
Change in Degree Completion	645,000	1,180,775	0	0
On-Time Degree Completion	35,440	750,589	0	0
Low Income Degree Completion	220,000	751,456	0	0
Across the Board Appropriation Reduction	0	(2,395,941)	0	0
Maintenance for Current Programs				
Personal Services	0 b	0	0 b	0
Supplies & Expense	0 b	0	0 b	0
Student Aid	0 b	0	0 b	0
Quality Improvement	0	0	0	0
Total	3,696,090	676,954	0	0

CAPITAL BUDGET R&R AND TECHNOLOGY	<u>Request</u>	<u>Commission for Higher Education Recommendation</u>		
	<u>2011-13</u>	<u>2011-12</u>	<u>2012-13</u>	<u>Total</u>
General R&R	1,535,000	293,052	380,289	673,341
Infrastructure	890,000	217,492	282,235	499,727
Total	2,425,000	510,544	662,524	1,173,068

CAPITAL BUDGET FACILITIES	<u>Request</u>	<u>Commission for Higher Education Recommendation</u>	
	<u>2011-13</u>	<u>2011-13</u>	<u>Comments</u>
Special R&R Classroom Renovation/Expansion State Funding Bonding Authorization	15,000,000	0	

LINE ITEM INITIATIVES	<u>Line Item Appropriation</u>	<u>Request</u>	<u>Commission for Higher Education Recommendation</u>		
	<u>2010-11</u>	<u>2011-13</u>	<u>2011-12</u>	<u>2012-13</u>	<u>Total</u>
	Historic New Harmony	553,428	0	(83,014) *	0

* 15% reduction of FY11 appropriation

a 6.116% of FY11 Operating Appropriation Base (includes 5% of FY11 Operating Appropriation Base to fund Performance Funding Formula plus 1.116% of FY11 Operating Appropriation Base to restore 2011 \$13.7 million operating reduction)
b 0% increase on Expenditure Base per instructions

**Possible Conflict of Interest Disclosure Statements
Filed for 2011**

DATE	NAME/ TITLE	VENDOR/ CONTRACTOR	DESCRIPTION OF FINANCIAL INTEREST
11-03-10	Michael Aakhus Interim Dean – College of Liberal Arts	None	N/A
11-02-10	Janel S. Allen Assistant to the President	Safety Management Corporation	Spouse is owner
11-15-10	Linda L. M. Bennett President	None	N/A
11- 04-10	Ira G. Boots Trustee	Berry Plastics Deaconess Hospital	Board of Directors Board of Directors
11-21-10	David A. Bower Director of Development	None	N/A
11-05-10	Steven J. Bridges Assistant Vice President for Business Affairs/Assistant Treasurer	None	N/A
11-02-10	Cynthia S. Brinker Vice President for Government and University Relations	None	N/A
11-03-10	W. Harold Calloway Trustee	None	N/A
11-02-10	Linda Cleek Interim Dean – Extended Services	None	N/A
11-17-10	Nadine A. Coudret Dean – College of Nursing and Health Professions	None	N/A
11-17-10	John Deem Associate Vice President for Student Affairs	Cabinets and Counters Keller Schroeder	Son is owner Son is employee
11-11-10	Katherine Draughon Executive Director of Planning, Research, and Assessment	None	N/A
11-02-10	John M. Dunn Trustee	Dunn Hospitality Group Evansville Commerce Bank St. Mary's Health System Welborn Foundation WNIN	Majority Stockholder Spouse is Director Director Director Director
11-17-10	Julie H. Edmister Dean – College of Education and Human Services	None	N/A

DATE	NAME/ TITLE	VENDOR/ CONTRACTOR	DESCRIPTION OF FINANCIAL INTEREST
11-02-10	Scott Gordon Dean – College of Science and Engineering	None	N/A
11-03-10	Jon Mark Hall Director of Athletics	None	N/A
11-18-10	H. Ray Hoops Chancellor	Integra Bank Corporation Deaconess Hospital, Inc. Deaconess Health System, Inc. Eastern Illinois University Foundation	Director (compensated) Director (compensated) Director Member
11-02-10	Mary A. Hupfer Assistant Vice President for Business Affairs/Foundation Fiscal Officer	None	N/A
11-02-10	Marshall Edward Jones Senior Advisor to the President on Outreach and Engagement	None	N/A
11-02-10	Mohammed Khayum Dean – College of Business	None	N/A
11-17-10	Jeffrey Knight Trustee	Old National Bank	Shareholder and employee
11-03-10	Amy MacDonell Trustee	None	N/A
11-05-10	Brian Posler Assistant Provost for Undergraduate Studies	None	N/A
11-04-10	Lauren K. Raikes Student Trustee	None	N/A
11-04-10	Ronald S. Rochon Provost	None	N/A
11-02-10	Ronald D. Romain Trustee	Bank of Evansville Romain Buick, Inc.	Shareholder Shareholder
11-04-10	Mark Rozewski Vice President for Finance and Administration	Veasey Parrott Durkin & Shoulders	Wife is employee
11-04-10	Steven J. Schenck Trustee	Merrill Lynch/Bank of America	Financial Advisor
11-03-10	Todd Wilson Assistant Vice President for Marketing and Communications	None	N/A
11-18-10	Ted C. Ziemer, Jr. Trustee	None	N/A

Summary of Construction Change Orders Authorized by the Vice President for Finance and Administration

1. UNIVERSITY CENTER EXPANSION PROJECT

Deig Brothers Lumber and Construction Co. - Mechanical Contractor

MC-017	Perform work and provide materials and equipment to facilitate the relocation of the elevator equipment room to the penthouse. Work includes demolition of existing heating equipment, installation of new heating equipment, installation of sprinkler system in room, and other miscellaneous work	\$9,559.00
MC-018	Change the manhole cover to area drain type in Alternate 6	\$511.62

Capital Electric, Inc. - Electrical Contractor

EC-021	Perform work and provide materials and equipment for the electrical items to facilitate the relocation of the elevator equipment room to the penthouse	\$19,100.00
EC-022	Add exit lights in each of the four large conference rooms	\$1,875.00

**Summary
Current Construction Projects
January 13, 2011**

Projects Recently Completed

Bicycle and Walk Path Construction

Project Cost **\$ 335,750**

Funding Source: Transportation System Reserve

Projects Under Construction

Business and Engineering Center

Project Cost **\$ 31,946,069**

Funding Source: Bond Issue (Repaid with Fee Replacement Appropriation)

University Center Expansion

Project Cost **\$ 18,400,000**

Funding Sources:

Bond Issue (Repaid with Student Fees)	\$ 13,750,000
Academic Funding Series I	\$ 800,000
Academic Funding Reserve	\$ 650,000
Bookstore Reserve	\$ 1,000,000
University Center Reserve	\$ 2,200,000

Innovation Pointe Renovation

Project Cost **\$ 345,000**

Funding Source: Extended Services Reserve

Orr Center Renovation - Third Level East Wing

Project Cost **\$ 400,000**

Funding Source: Special Projects Reserve

Projects in Design

Teaching Theatre Construction

Project Cost **\$ 16,500,000**

Funding Sources:

Bond Issue (Repaid with Student Fees)	\$ 13,000,000
Special Projects Reserve	\$ 1,500,000
USI Foundation	\$ 2,000,000

Advanced Manufacturing Teaching Facility

Project Cost **\$ 1,850,000**

Funding Source: Special Projects Reserve

Science Center Renovation - Lower Level

Project Cost **\$ 950,000**

Funding Source: General Repair and Rehabilitation Appropriation